

Concord Steam Company
 Cost of Energy (COE) DG 09-169
 2009-10
 Revenue Summary

	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10
Actual Mlbs. Sold	12,298	22,692	30,612	25,744	21,361	11,169	4,578	1,683	931	889	1,835	8,549
Actual Rate Per Mlb.	\$ 17.36	\$ 17.89	\$ 17.89	\$ 17.89	\$ 17.89	\$ 17.89	\$ 17.89	\$ 17.89	\$ 17.89	\$ 17.89	\$ 17.89	\$ 17.89
Actual Extended Revenues	\$ 213,490	\$ 405,964	\$ 547,640	\$ 460,566	\$ 382,153	\$ 199,812	\$ 81,908	\$ 30,116	\$ 16,656	\$ 15,904	\$ 32,826	\$ 152,934

Projected Mlbs. and Revenues:

	Projected Mlbs.	Rate per Mlb.	Projected Revenue \$
Nov-09	15,516	\$ 17.36	\$ 269,360
Dec-09	22,744	\$ 17.89	\$ 406,866
Jan-10	30,612	\$ 17.89	\$ 547,640
Feb-10	25,744	\$ 17.89	\$ 460,566
Mar-10	21,361	\$ 17.89	\$ 382,153
Apr-10	11,169	\$ 17.89	\$ 199,812
May-10	4,578	\$ 17.89	\$ 81,908
Jun-10	1,683	\$ 17.89	\$ 30,116
Jul-10	931	\$ 17.89	\$ 16,656
Aug-10	889	\$ 17.89	\$ 15,904
Sep-10	1,835	\$ 17.89	\$ 32,826
Oct-10	8,549	\$ 17.89	\$ 152,934
Total	145,611	\$ 17.83	\$ 2,596,761

Projected/Adjusted Mlbs. and Projected/Adjusted Revenues:

	Adjusted Mlbs.	Rate per Mlb.	Adjusted Revenue \$
Nov-09	12,298	\$ 17.36	\$ 213,490
Dec-09	22,692	\$ 17.89	\$ 405,964
Jan-10	30,612	\$ 17.89	\$ 547,640
Feb-10	25,744	\$ 17.89	\$ 460,566
Mar-10	21,361	\$ 17.89	\$ 382,153
Apr-10	11,169	\$ 17.89	\$ 199,812
May-10	4,578	\$ 17.89	\$ 81,908
Jun-10	1,683	\$ 17.89	\$ 30,116
Jul-10	931	\$ 17.89	\$ 16,656
Aug-10	889	\$ 17.89	\$ 15,904
Sep-10	1,835	\$ 17.89	\$ 32,826
Oct-10	8,549	\$ 17.89	\$ 152,934
Total	142,341	\$ 17.84	\$ 2,539,969

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Purchased Fuel Costs

	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10
Cost of Energy	\$ 219,889	\$ 311,415	\$ 388,048	\$ 351,011	\$ 337,585	\$ 217,502	\$ 139,361	\$ 91,670	\$ 92,600	\$ 99,797	\$ 106,035	\$ 146,179

Actual MMBtu's and Cost:

	Actual MMBtu's				Actual Costs				Projected/Actual Costs			
	Nat. Gas	Waste + #6	Wood	Total	Nat. Gas	Waste + #6	Wood	Total	Nat. Gas	Waste + #6	Wood	Total
Nov-09	14,182	251	28,986	43,419	\$ 85,290	\$ 2,694	\$ 131,904	\$ 219,889	\$ 85,290	\$ 2,694	\$ 131,904	\$ 219,889
Dec-09	10,087	2,063	52,701	64,851	\$ 78,601	\$ 20,066	\$ 211,154	\$ 309,821	\$ 78,601	\$ 20,066	\$ 212,748	\$ 311,415
Jan-10									\$ 310	\$ 150,635	\$ 237,104	\$ 388,048
Feb-10									\$ 310	\$ 124,016	\$ 226,685	\$ 351,011
Mar-10									\$ 86,110	\$ 17,540	\$ 233,935	\$ 337,585
Apr-10									\$ 46,330	\$ 17,540	\$ 153,633	\$ 217,502
May-10									\$ 40,519	\$ -	\$ 98,842	\$ 139,361
Jun-10									\$ 13,960	\$ -	\$ 77,710	\$ 91,670
Jul-10									\$ 12,010	\$ -	\$ 80,590	\$ 92,600
Aug-10									\$ 8,890	\$ 10,317	\$ 80,590	\$ 99,797
Sep-10									\$ 10,840	\$ 8,770	\$ 86,425	\$ 106,035
Oct-10									\$ 50,230	\$ 7,222	\$ 88,726	\$ 146,179
Total	24,269	2,315	81,687	108,270	\$ 163,891	\$ 22,760	\$ 343,058	\$ 529,710				

Actual mmbtu costs \$/MMBtu	\$ 6.75	\$ 9.83	\$ 4.20	\$ 4.89
therm	\$ 0.68	\$ 60.28	\$ 35.70	

Projected MMBtu's and Cost:

	Projected MMBtu's					Projected Costs						
	Nat. Gas	Waste	#6 Resid	Waste+ #6	Wood	Total	Nat. Gas	Waste Oil	#6 Resid	Waste+ #6	Wood	Total
Nov-09	9670	1,000		1,000	40,106	50,776	\$ 75,736	\$ 7,222	\$ -	\$ 7,222	\$ 172,843	\$ 255,801
Dec-09	10100	2,000		2,000	57,004	69,104	\$ 79,090	\$ 14,444	\$ -	\$ 14,444	\$ 245,666	\$ 339,200
Jan-10	0	3,000	12,500	15,500	55,017	70,517	\$ 310	\$ 21,667	\$ 128,968	\$ 150,635	\$ 237,104	\$ 388,048
Feb-10	0	2,600	10,200	12,800	52,600	65,400	\$ 310	\$ 18,778	\$ 105,238	\$ 124,016	\$ 226,685	\$ 351,011
Mar-10	11000	1,000	1,000	1,000	54,282	66,282	\$ 86,110	\$ 7,222	\$ 10,317	\$ 17,540	\$ 233,935	\$ 337,585
Apr-10	5900	1,000	1,000	2,000	35,649	43,549	\$ 46,330	\$ 7,222	\$ 10,317	\$ 17,540	\$ 153,633	\$ 217,502
May-10	5155	0		-	22,935	28,090	\$ 40,519	\$ -	\$ -	\$ -	\$ 98,842	\$ 139,361
Jun-10	1750	0		-	18,032	19,782	\$ 13,960	\$ -	\$ -	\$ -	\$ 77,710	\$ 91,670
Jul-10	1500	0		-	18,700	20,200	\$ 12,010	\$ -	\$ -	\$ -	\$ 80,590	\$ 92,600
Aug-10	1100	0	1,000	1,000	18,700	20,800	\$ 8,890	\$ -	\$ 10,317	\$ 10,317	\$ 80,590	\$ 99,797
Sep-10	1350	500	500	1,000	20,054	22,404	\$ 10,840	\$ 3,611	\$ 5,159	\$ 8,770	\$ 86,425	\$ 106,035
Oct-10	6400	1,000		1,000	20,588	27,988	\$ 50,230	\$ 7,222	\$ -	\$ 7,222	\$ 88,726	\$ 146,179
Total	53,925	12,100	26,200	37,300	413,668	504,893	\$ 424,335	\$ 87,389	\$ 270,317	\$ 357,706	\$ 1,782,748	\$ 2,564,789

Projected mmbtu costs \$/MMBtu	\$ 7.87	\$ 7.22	\$ 10.32	\$ 9.59	\$ 4.31	\$ 5.08
therm	\$ 0.79	\$ 46.22	\$ 66.03	\$ 58.79	\$ 36.63	